



European Resilience Summit

Concept, Purpose, and Strategic Framework

10th of December 2025, Paris

I. Overarching Vision

Europe's capacity to adapt, recover, and thrive amid disruption.

II. Core Objective

Building a shared culture of resilience across people, organisations, industries, and societies.

III. The Four Dimensions of Resilience

- **Strengthening Organisations:** Governance, cybersecurity, and adaptive systems.
- **Building Resilient Industries:** Cloud, AI, energy, defence, and open innovation.
- **Integrating Global Platforms:** Openness with sovereignty and shared standards.
- **Fostering a Shared Culture:** Education, communication, and collective purpose.

IV. Thematic Focus

Sovereignty through pragmatism, resilient infrastructure, trust, prevention, and democratic values.

V. Conference Format

From internal resilience (institutions and industries) to external engagement (global cooperation and cultural identity).

VI. Next Steps

Extending the conversation, Paris, London, Vienna, and Berlin: building a pan-European resilience network.

VII. Summary

Resilience as Europe's new competitive advantage, turning disruption into renewal.

1. Overarching Vision: Turning Resilience from Concept to Practice

The European Resilience Summit (ERS) is conceived as both a forum and a movement aimed at transforming the abstract idea of resilience into a concrete, actionable framework for Europe's future. The Summit recognises that Europe is facing a convergence of crises, geopolitical instability, technological disruption, climate stress, and institutional fragility that challenge the assumptions on which its prosperity and security have rested for decades.

Rather than retreating behind borders or pursuing isolationist strategies, ERS positions resilience as an active and collective process: the ability to **adapt, recover, and thrive amid disruption**. The central premise is that resilience must become Europe's new strategic logic: not defensive, but creative; not reactive, but anticipatory.

In essence, the Summit seeks to **build Europe's capacity to act decisively under conditions of uncertainty** by strengthening its systems, industries, and culture in ways that reflect democratic values, trust, and openness.

2. Core Objective: Building a Shared Culture of Resilience

The ERS does not treat resilience as a technical or purely security-driven issue. Its purpose is to **build a shared European culture of resilience**, one that unites policymakers, technologists, academics, and civil society around a common language and practical approach to managing disruption.

The guiding principle is that resilience begins with people and radiates outward:

- **Individuals** provide the psychological and professional foundations of resilience.
- **Organisations** translate it into governance, trust, and continuity mechanisms.
- **Industries** manifest it through technological and economic independence.
- **Societies** sustain it through shared values, transparency, and cooperation.

In this sense, ERS functions both as a strategic laboratory and a network of practice, designed to align Europe's democratic ethos with the realities of the digital and geopolitical age.

3. Structural Logic: The Four Dimensions of Resilience

The Summit's structure is built around four interdependent dimensions, each representing a vital pillar of Europe's adaptive strength. These dimensions correspond directly to the four guiding questions of the manifesto and serve as the narrative framework for all sessions and discussions.

1. Strengthening Organisations

- **Focus:** Governance, cybersecurity, adaptive institutions, trust networks, and crisis management.
- **Purpose:** To make organisations robust yet agile, capable of defending themselves against systemic and digital threats while maintaining openness and collaboration.
- **Rationale:** The resilience of Europe's public and private institutions determines its collective capacity to withstand shocks. Organisational resilience is not about impermeability but about learning, adapting, and reconfiguring under stress.

2. Building Resilient Industries

- **Focus:** Cloud, AI, energy, defence, and open-source ecosystems.
- **Purpose:** To ensure Europe's key sectors are competitive, innovative, and strategically autonomous.
- **Rationale:** Technological sovereignty cannot be achieved through protectionism. Instead, Europe must cultivate industrial ecosystems, clusters that are both globally connected and domestically grounded, to reduce dependencies and drive sustainable growth.

3. Integrating Global Platforms

- **Focus:** Digital infrastructure, European standards, strategic autonomy, and global interconnection.
- **Purpose:** To integrate global technologies and platforms on Europe's terms, balancing openness with sovereignty.
- **Rationale:** True resilience lies not in isolation but in the ability to shape interdependencies. Europe's future depends on establishing frameworks where global integration strengthens, rather than compromises, European interests.

4. Fostering a Shared Culture

- **Focus:** Strategic culture, values, communication, education, and cooperation.
- **Purpose:** To build a European mindset that sees disruption as an opportunity for renewal rather than paralysis.
- **Rationale:** Technological and institutional resilience are unsustainable without cultural alignment. A shared sense of purpose, awareness, and responsibility transforms resilience from a policy agenda into a lived social reality.

4. Thematic Depth and Academic Value

The ERS approach combines pragmatism with principle. Across panels, workshops, and networking sessions, several thematic through-lines emerge:

- **Sovereignty through Pragmatism:** Europe's goal is not autarky but the ability to define the conditions of its global engagement.
- **Infrastructure as the Foundation:** From secure digital backbones to resilient supply chains, physical and digital infrastructure form the bedrock of strategic autonomy.
- **Resilience as a Social Process:** Beyond technology, resilience depends on trust, communication, and shared understanding.
- **Prevention over Reaction:** Anticipatory governance: strengthening systems before crises occur, is the defining mark of a mature resilience culture.
- **Democratic Anchoring:** Europe's resilience is inseparable from its values: openness, cooperation, and freedom. These are not vulnerabilities but sources of strength.

This thematic coherence ensures that the Summit moves beyond rhetoric to build an academic and practical blueprint for European renewal.

5. The Format: Why the Conference Is Split This Way

The four-part structure of the conference mirrors the **system's logic of resilience**, moving from the *micro* (individuals and organisations) to the *macro* (industries, platforms, and societies).

This layered design allows each panel to build upon the other:

1- **Morning sessions** focus on internal resilience, strengthening institutions and building industrial capacity.

2- **Afternoon sessions** shift toward external engagement, integrating global networks and cultivating collective European identity.

The aim is to move from **"defence and protection"** to **"adaptation and renewal"** across the course of the day, mirroring resilience as a dynamic and forward-looking process.

6. The Next Steps: From Summit to Network

The European Resilience Summit is not a one-off event but the beginning of an iterative process that will unfold across multiple cities:

- **Paris (2025)** sets the intellectual and policy foundation, defining resilience as a shared European project.
- **London and Vienna (2026)** will test how these frameworks operate in different political and industrial contexts.
- **Berlin (2026)** will serve as a synthesis and evaluation stage, measuring progress and refining collaborative mechanisms.

Each city will deepen one or more of the four dimensions, expanding the network of partners and refining the policy and research outputs. The ultimate goal is to create a **pan-European resilience ecosystem**, a community of practice connecting decision-makers, innovators, and thinkers across borders.

7. Summary

The European Resilience Summit aims to:

- Define *resilience* as Europe's guiding strategic mindset.
- Translate that mindset into practical frameworks across governance, industry, and society.
- Build cross-sectoral cooperation that aligns technological innovation with democratic values.
- Create a continuous network that learns, adapts, and strengthens Europe's ability to thrive in disruption.

In short, ERS seeks to make resilience **Europe's new competitive advantage**, a fusion of stability, adaptability, and purpose that allows the continent to lead not by force, but by example.